



2022/23

Annual Business Plan & Budget



ACKNOWLEDGEMENT OF COUNTRY

Coorong District Council Members acknowledge and pay respect to the Traditional Custodians of the land and waters, the Ngarrindjeri and Ngarkat People whose ancestral lands are on which we meet today. We acknowledge the deep feelings of attachment and relationship of Aboriginal people to country and pay our respects to Elders past and present. We also extend that respect to all First Nation People.



PUBLIC CONSULTATION

Public consultation on the draft Annual Business Plan and Budget commenced on 19 May 2022 and concluded on 10 June 2022.

Four community information sessions were hosted across the district (Tintinara, Peake, Meningie and Taillem Bend), providing the opportunity for residents to discuss the document in greater detail with Council Members and senior staff. Three formal submissions were received during this period.

Council adopted the final Annual Business Plan and Budget on 21 June 2022.



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MESSAGE FROM THE MAYOR

On behalf of the Coorong District Council, I am pleased to present the Annual Business Plan & Budget which outlines our proposed program and budget for the coming financial year. This document has been informed by public consultation processes on many of our adopted strategies and plans, along with our commitment to present a financially responsible budget for the new Council to manage following the November Local Government Elections.

While Council's Community Vision Plan sets the strategic scene and framework, each year the annual budget is developed in response to the overarching themes and provides the funds and resources to put this plan into community action.

Council is focussing on maximising external funding to leverage project and service delivery while finishing what we have started in terms of longer term projects. This plan presents a raft of projects complemented by external funding contributions which will meet our five strategic pillars; the economy, infrastructure, community, environment and leadership.

We see our road network as a responsibility – not a burden. Our capital expenditure budget of \$9.8 million has a significant focus on the renewal of sealed & unsealed roads, replacement of obsolete plant & fleet and various building enhancements. We will continue to seek funding to improve the high risk intersections associated with primary production freight movement so that high-productivity freight vehicles can access our district.

We look forward to the outcome of planning currently underway for the Tintinara, Coonalpyn and Tailem Bend streetscapes,

the Department for Infrastructure & Transport's Murray Bridge to South East Links planning study and development of the Department for Environment & Water's Coorong Visitor Experience Master Plan, and Council's own Growth Strategy.

While sustainability is a key focus - reflected through a forecast 4.1% rate increase in our Long Term Financial Plan, Council is proposing a more modest 3% rate increase, which means a minimal increase to Council's rate revenue. This figure is also in response to steady construction and development during 2021/22, which saw a rise in the levels of growth in the district.

With Local Government Elections taking place in the first half of 2022/23, Council is committed to maintaining its strong financial position.

Our focus has always been on the community, and now more than ever before, we need to make appropriate investment for the benefit of future generations and the elected body after us.

I commend this plan and budget to you.

Paul Simmons



MESSAGE FROM THE CHIEF EXECUTIVE OFFICER

This document is the second annual plan derived from Council's overarching Community Vision Plan, which outlines Council's vision for the future and how it will strive towards that vision up until 2025.

The Annual Business Plan & Budget is shaped as a result of focused engagement with a diverse range of community representatives; from the Traditional Custodians of the land, our residents, the community, business and industry. The engagement process helps those stakeholders voice their ideas and concerns in maintaining the liveability of our district and the infrastructure and services within.

I acknowledge that the past few years have been difficult for our district and the local economy, however after weathering the COVID-19 crisis, the Coorong district is in a position to achieve a balanced and financially sustainable budget. This has been achieved through well managed working capital, asset value and debt levels, as well as a longer term focus on asset renewal sustainability.

Pivotal to this plan is a fifty per cent increase in the level of service provided across Council's unsealed roads network, moving from a 40 kilometres per annum re-sheeting program to 60 kilometres per year. This is in direct response to what you, our community, voiced as part of the Community Vision Plan in late 2020. \$137,000 has been allocated to Council's footpath expansion strategy which will see new footpaths created over a ten year plan to connect the infrastructure and social fabric needs of our communities.

The budget also includes an injection of external funding to continue some significant infrastructure projects, from fencing the Meningie Aerodrome (\$88,000)

to \$1.4 million in Commonwealth funding for the construction of mobile phone towers in Colebatch and Narrung respectively. This project alone will put an end to a telecommunications black hole while alleviating public risk.

I thank Council Members and all staff, together with our business and community representatives who have contributed to development of this plan. My team and I look forward to working closely with you over the next year to achieve effective outcomes for the Coorong district.

Bridget Mather



HANDY DEFINITIONS

Capital expenditure

(or 'Capex') Funds to acquire, upgrade and/or renew physical assets such as property, plants, buildings, technology or equipment.

Capital value

The value of land, buildings and other improvements.

Consumer Price Index (CPI)

An index of the variation in prices for goods and services and a measure of the change in price(s) over time.

Differential rate

Where Council imposes a different rate in the dollar for different categories of rateable land.

Financial year (FY)

The period from 1 July 2022 to 30 June 2023.

Fixed charge

A base amount payable to Council for the cost of administering Council activities and maintaining the services and infrastructure that supports each property.

Growth

Discretionary developments or improvements made to a property by a ratepayer (ie. building extension, new build).

Key financial indicators

- *Operating surplus ratio*
Expression of operating result as a percentage of the total revenue (excluding Landscape Levy)
- *Net financial liabilities ratio*
Expression of net financial liabilities at the end of the financial year as a percentage of operating income for the year.
- *Asset renewal funding ratio*
Expression of new capital expenditure on the renewal or replacement of assets relative to the level proposed in Council's respective asset management plan.

Landscape Levy

Formerly known as the 'NRM Levy', paid by all ratepayers and collected across all South Australian councils to help fund the district's two regional landscape boards (Murraylands & Riverland and Limestone Coast).

Operating expenditure

The costs related to the day-to-day running of Council.

Service charges

A fee or charge imposed by Council for access to various services or facilities, either as a part of its statutory functions or on a discretionary basis.

Total revenue

The amount generated from Council's various funding sources.



Vision

A district that has pride in its communities,
has a prosperous economy and lives in a valued environment.

Our success comes from our diversity.



Mission

Working with the community, industry and key stakeholders:

We will *responsibly* manage the natural and built environment

We will *encourage* economic growth for long term sustainability

We will *enhance* community wellbeing and a sense of community

We will *demonstrate* leadership for the benefit of residents and ratepayers

YOUR COUNCIL

Council Members

Your Council Members provide community leadership, guidance and facilitate communication between the community and Council. Council Members play an important policy making role, identification of holistic community needs, setting objectives to meet those needs and establishing priorities between competing demands.



Mayor Paul
Simmons



Cr. Brenton
Qualmann



Cr. Glynis
Taylor



Cr. Neville
Jaensch



Deputy Mayor
Jeff Arthur



Cr. Lisa
Rowntree



Cr. Sharon
Bland



Cr. Tracy
Hill

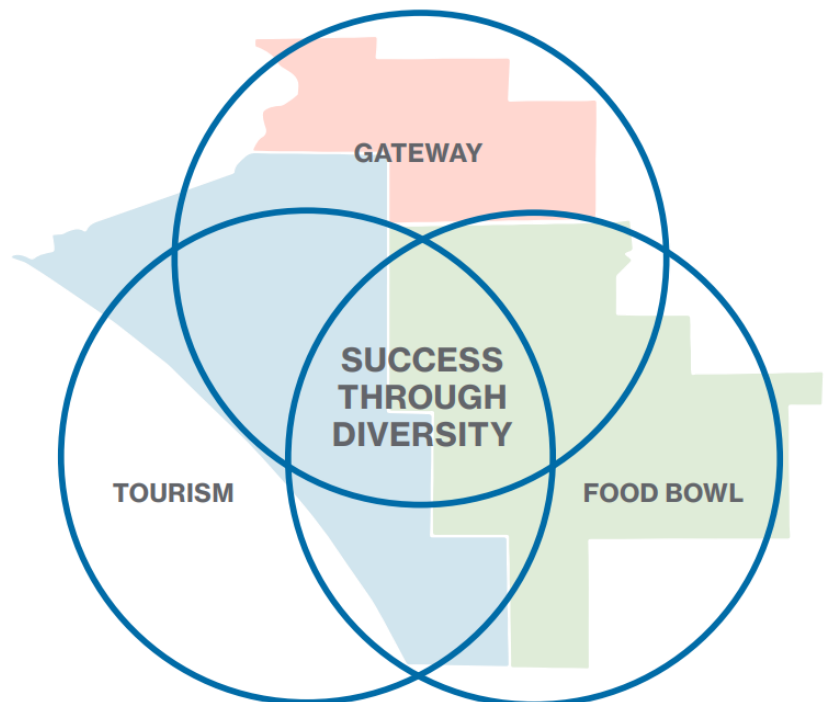


Cr. Vern
Leng

Council Profile

Spread over 8,832 square kilometres, the district comprises three distinctively different zones: the tourism and grain gateway of Taillem Bend, wetlands and waterways of the lower lakes & Coorong and the food-bowl of the Upper South East. Each is connected to the other but is unique in its character, and together they combine to present opportunity for current and future generations.

Our district's environment covers 883,500 hectares of land, 46,800 hectares of lakes and 106 kilometres of pristine coastline.



COUNCIL SERVICES



PLANNING FRAMEWORK

This plan was prepared in conjunction with the Community Vision Plan 2021 – 2025, a rolling four-year plan that informs Council’s asset management plans, capital works program and workforce development program. The Community Vision Plan also considers and influences other regional plans and strategies.

Consideration to the recently revised Long Term Financial Plan was also undertaken in development of this plan, allowing Council to set priorities based on their resourcing capabilities for the delivery of short, medium and long term priorities.

The annual budget is derived from the above processes and is aligned with organisational strategic objectives, further enhancing the transparency and accountability of Council to the community.

Figure 1 represents the legislative planning and accountability framework within the context of this plan.



Figure 1: Legislative planning and accountability framework

KEY BUDGET INFLUENCES

Council undertakes a review of our internal environment and broader external influences to provide context for the development of this plan.



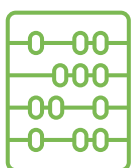
YEAR OF THE ELECTION

2022 will see all levels of government hold an election. At local level, Council needs to be mindful of setting a budget for the incoming Council which is reflective of the local economy. Continued access to stimulus funding through Commonwealth-local and State-local partnerships will also be welcome in assisting Council to raise its project delivery capacity.



RATING REVIEW

2022/23 will see the final recommendations of the rating review (adopted at Council's April 2021 meeting) implemented. The final phase of the reduction in fixed charge (\$250 in 2021/22 to \$150 in 2022/23) will be applied in this budget. Commercial properties will also attract a differential rate (see page 14).



LONG TERM FINANCIAL SUSTAINABILITY

Council reviewed its Long Term Financial Plan in the 2021 calendar year, with a revised platform for the next ten years adopted at the February 2022 Council meeting. The plan promotes a model of long term sustainability through increased spend on asset renewal and replacement, without imposing any unexpected debt.



STRATEGIC DIRECTION

With wards to be abolished at the 2022 local government election, Council will drive a mantra of 'one district, diverse communities'. This plan will strengthen capital works and community investment while maintaining the strategic direction set out in Council's Community Vision Plan.



FUTURE PROJECTS

Council staff are continuously on the lookout for new initiatives or capital projects, and where external funding may complement this. A steering group comprising executive leadership, capital projects and community funding staff review projects based on alignment to strategic objectives, value for money and risk. Council Members are informed quarterly, with projects implemented or forecast accordingly.

HEADLINE PROJECTS

[^] denotes project with a non-financial performance measure



ECONOMY

- > Completion of Revitalising Raukkan Walking Trail
- > Implementation of first year findings of the Growth Strategy



INFRASTRUCTURE

- > Footpath renewal and expansion program
- > Upgrade Taillem Bend Train Park
- > Upgrade Meningie Aerodrome fencing
- > Significant investment in road reseals and unsealed road resheeting
- > Integration of asset register into new corporate business system[^]



COMMUNITY

- > Support the awareness and relocation of library services to Coonalpyn Community Hub
- > Develop and implement a succession plan for long-term sustainable community volunteer programs
- > Maintain relationship with Department for Environment and Water and neighbouring councils on Coorong Visitor Experience Masterplan[^]



ENVIRONMENT

- > Maintain communication and build awareness of opportunities for landholders in native vegetation, weed/pest animal control and carbon
- > Access a range of external opportunities to support economic growth, agriculture and environmental sustainability



LEADERSHIP

- > Undertake the 2022 Local Government Elections process
- > Complete a review into Information Technology advancements (including hardware and corporate processes/efficiencies)[^]
- > Continue the review into Section 41 Committees[^]

2022/23 IN FOCUS

The 2022/23 Budget has been prepared on the premise of responsible financial management with a strategic outlook.

Having regard to external influencing factors such as the increase in fuel costs and rising inflation that affects us all, means that Council can propose a significant capital works program without imposing unexpected debt.

A fairer rating system for commercial classified properties will see benefits two-fold. Properties will be rated under differential rate codes (*Commercial – Shop, Commercial – Office and Commercial – Other*) with the final 10% increment applied in 2022/23, while easing the rate burden on residential properties.

In keeping with Council's headline projects, the lens for 2022/23 will be on:



Investment in new footpaths, with targeted consultation to be undertaken regarding footpath needs of the Wellington East community



Additional full-time position in parks & gardens, bringing equal representation to all crews across the district



Renewal of key transport routes including Paltalloch, and Carcuma Roads



Continued focus on unsealed roads, moving from 40 kilometres of re-sheeting to 60 kilometres per year



FUNDING OUR PLAN

Capital expenditure of \$9.8 million will be funded through grants, general rates and cash reserves.

Capital grants totalling \$2.8 million have been included in the budget. General rates revenue and cash reserves will be used to fund the remaining capital expenditure.

The capital works program for 2022/23 has a focus on replacement and renewal of assets.

- > \$7.0m for replacement and renewal of infrastructure
- > \$2.8m for new and upgraded infrastructure

During 2022/23, Council will work to identify efficiencies and cost savings on forecast projects in order to provide value for money for residents and ratepayers.

Significant grant funding includes:

Footpath – Railway Tce, Taillem Bend



Balaloch Road

Funding program	Description	Amount
Black Summer Bushfire Recovery	Mobile phone towers Colebatch and Narrung	\$1.4 million
Local Roads & Community Infrastructure Program	Unsealed works – Yarindale Road	\$190k
Local Roads & Community Infrastructure Program	Wattle Street upgrade	\$100k
Special Local Roads Program	Carcuma Road upgrade	\$766k
Regional Airports Program	Meningie Aerodrome fencing upgrade	\$88k
Open Spaces^	Continuation of Murray Coorong Trail	\$84k
Primary Industries & Regions South Australia*	Meningie Lions Park jetty upgrade	\$82k
Environmental projects managed by the Coorong Tatiara Local Action Plan	Overcoming soil constraints	\$187k
	Soil carbon, livestock methane and seasonal variability	\$22k
	Salinity projects	\$10k
	Farm forestry projects	\$5k

^ includes neighbouring council financial contribution

* includes financial contribution from Meningie Progress Association

Operating expenditure of \$16.306 million will be funded by revenue of \$16.318 million, resulting in a surplus of \$13k.

Council receives revenue from a number of sources with rate revenue representing over 60% of total revenue. Revenue includes rebates, grants, fees & charges and other income such as credit interest.

Primary revenue sources include:

- > User pay charges which relate to fees imposed for use of Council services (\$132k)
- > Statutory government charges (\$271k)
- > Grants – various (\$4.629 million)



Coonalpyn Pool refurbishment launch

	FY2022 Budget	FY2023 Budget	Year on Year Change (\$)	Year on Year Change (%)
OPERATING BUDGET				
Operating Revenue	16,740	16,319	-421	-2.51
Operating Expenses	16,575	16,306	-269	-1.62
Surplus/Deficit	165	13	-152	-92.12
Amounts received for new or upgraded assets	3,003	1,411	-1,592	-53.01
Net surplus/deficit	3,168	1,424	-1,744	-55.05
CAPITAL BUDGET				
Renewal/replacement	5,888	7,006	1,118	18.98
New/upgraded	3,385	2,772	-613	-18.11
Total Capex	9,273	9,778	505	5.45



Camping – Narrung Reserve

CAPITAL WORKS PROGRAM

Category	Capital Work Description	2022/23 Budget (\$,000)
Roads	Sealed Roads Renewal	1,004
	Unsealed Roads Renewal	3,441
	Carcuma Road Upgrade	1,260
	Wattle Street Upgrade	110
	High Risk Intersections Upgrade	986
	Kerb & Gutter Renewal	42
	Footpath Renewal	112
	Footpath Extension	137
	Murray Coorong Trail	184
Plant & Equipment	Major Plant Renewal	1,250
	Pool Car Replacement	46
Buildings & Structures	Buildings & Structures Renewal	215
	Meningie Lions Park Jetty	112
Community Facilities	Meningie Aerodrome Fencing	102
	Tailem Bend Train Park	110
	Irrigation Capital Renewal	16
	Street Furniture Capital Renewal	16
	Playgrounds Capital Renewal	55
Water	CWMS Renewal	345
	Stormwater Renewal	69
	Water Supply Capital	20
Information Technology	Equipment Capital	143

RATES REVENUE



Council will raise a net sum of \$11 million from rates in 2022/23. Council will increase the overall general rates by 3% over that raised in the 2020/21 financial year.

What are Council rates?

Rates are a principal source of funding for Council services, representing approximately 60% of the total operating revenue.

Rates are levied as a tax on property in accordance with provisions of the Local Government Act 1999. Rates are not a service or user charge, but a tax based on property value.

As rates are levied on the value of property, those with higher valued properties pay more than those with lower valued property.

The final phase of the rating strategy (adopted April 2021) will apply for this budget. A reduced fixed charge (\$150 in 2022/23) will be implemented along with a split differential rate for commercial properties.

What is the impact of the Fixed Charge?

The reduced fixed charge sees the final phase of relief to ratepayers in 2022/23. Application of a fixed charge means that every rateable property contributes to rates, irrespective of capital value. A fixed charge means that the differential rate in the dollar for general rates is kept to a minimum for the benefit of all ratepayers.

How are rates calculated?

Rates are calculated by multiplying the value of a property (as assessed by the Valuer-General) by the rate in the dollar; which is calculated by dividing the sum of rates required by Council (in full) by the total valuation of properties in the Council area.

The amount payable on an individual property is then determined by multiplying the capital value by the rate in the dollar determined by Council.

Council considers this method as providing the best of options available to Council as prescribed in the Local Government Act 1999 and therefore the fairest method of distributing the rate responsibility across all ratepayers.

The amount each ratepayer contributes is based on their property valuation as assessed by the Valuer-General (VG) through the Office of Valuer General (OVG). If a ratepayer is dissatisfied with a property valuation, an objection may be made to the OVG in writing within sixty (60) days of receiving notice of the current valuation, explaining the basis for the objection – providing they have not:

- > Previously received a notice of this valuation, under the Act, in which case the objection period is sixty (60) days from the receipt of the first notice, or
- > Previously had an objection to the valuation considered by the OVG in the current financial year

How is my land valued?

Council has adopted the use of capital value as the basis for valuing land within the Council area. The Council considers that this method of valuation provides the fairest method of distributing the rate burden across all ratepayers.

Rate Rebates

A rebate of rates in respect of any rateable land in the Council area is available in accordance with the Local Government Act 1999 and Council's Rating Policy. The policy provides eligibility and guidance upon which a ratepayer is entitled to a rebate of rates. Please visit our website or contact the Finance Officer – Rates on 1300 785 277 for further information. Applications close 31 March 2023.

Hardship Provisions

Ratepayers who are unable to pay rates when they fall due for reasons beyond their control are strongly encouraged to contact the Finance Officer – Rates to discuss the hardship they are experiencing. Please phone 1300 785 277 for a confidential discussion.

Rate Capping

A rate capping rebate provides relief for what would otherwise amount to a substantial change in rates payable to a ratepayer due to rapid changes in valuation and/or a change in the rating system. For 2022/23, Council continues to offer a 10% rate capping rebate for all rating categories upon application, excluding properties in the bulk handling zone.

Fees & Charges

Council sets an annual schedule of fees & charges for various services and facilities, either as part of its statutory functions or on a discretionary basis. In 2022/23 a minimal 1% increase has been applied (where applicable). The Fees & Charges Schedule supports Council's aim to operate an effective and efficient cost-recovery system with the cost of providing those services.



Meningie Lions Walking Trail

DIFFERENTIAL RATES & SERVICE CHARGES

Differential Rates

The Local Government Act 1999 allows councils to 'differentiate' rates based on the use of the land, the locality of the land or on some other basis determined by Council. Differential rates better reflect consumption of Council services, but can also be tailored to support other key objectives (i.e. economic development, encourage capital development).

	Rate
Residential	0.00315000
Commercial – Shop	0.00378500
Commercial – Office	0.00378500
Commercial – Other	0.00382000
Industry – Light	0.00380000
Industry – Other	0.00380000
Primary Production	0.00267750
Vacant Land	0.00456750
Other	0.00315000
Bulk Handling Zone	0.00897750

Community Wastewater Management Scheme (CWMS)

The CWMS at Meningie, Tailem Bend, Tintinara and Wellington East are designed to collect, treat, re-use and/or dispose of primary treated effluent from septic tanks on individual properties. Council recovers the cost of operating the schemes, with table 1 displaying charges for 2022/23:

Table 1

	No. connections	Charge	Planned income
Occupied	1,599	\$643.00	\$1,028,157
Vacant	239	\$615.00	\$146,985
Total	1,838		\$1,175,142

Landscape Levy

Council will apply the levy pursuant to the Local Government Act 1999 and in doing so, will act as a collection agent for the two Landscape Boards within our district – Limestone Coast and Murraylands & Riverland.

The 2022/23 Limestone Coast Landscape Board levy is as follows:

Table 2

	Indicative levy per rateable property	No. rateable properties	Indicative levy per land use category
Residential, Vacant & Other	\$81.50	361	\$29,421.50
Commercial	\$122.00	45	\$5,490.00
Industrial	\$196.00	9	\$1,764.00
Primary Production	\$359.00	407	\$146,113.00
Total			\$182,788.50

The Murraylands & Riverland Landscape Board will collect \$248,703. This is calculated against property capital value of 0.00017620 cents in the dollar.

Waste Management

Council provides a kerbside waste management collection service within the collection boundary, to which a \$337.00 annual service charge will apply.

Non-Potable Water

On each assessment of rateable and non-rateable land in Peake and Wellington East, the following charges will apply for delivery of a non-potable water service:

	Charge
Supply charge	\$235 per annum
Usage charge	\$0.60 per kilolitre

STATEMENT ON EXPECTED RATE REVENUE

Table 3 – Expected Rates Revenue

	2021/22 (as adopted)	2022/23 (adopted)	Comments
General Rates Revenue			
Rates (existing properties)	8,347,902	8,015,898	(a)
Rates (new properties)	0	0	(b)
Fixed Charge		676,050	(c)
General Rates (GROSS)	8,347,902	8,691,948	(d)
Less: Mandatory Rebates	(72,388)	(66,162)	(e)
General Rates (NET)	8,275,514	8,625,786	(f)
	(f)=(d)+(e)		
Other Rates (inc. service charges)			
Regional Landscape Levy	416,242	432,131	(g) Not retained by Council (State tax)
Waste Collection	715,114	727,180	(h)
Non-Potable Water Supply	59,220	58,985	(i)
Community Wastewater Management Scheme	1,177,742	1,176,428	(j)
Less: Discretionary Rebates	(21,628)	(19,091)	(k)
Expected Total Rates Revenue	10,622,204	11,001,419	(l)
	(l)=(g)+(h)+(i)+(j)		

Table 4 – Estimated Growth in Number of Rateable Properties

Number of rateable properties	4,588	4,618	(m)
	<i>Actual</i>	<i>Estimate</i>	

Table 5 – Estimated Average General Rates per Rateable Property

Average per rateable property	\$1,821.32	\$1,882.19	(n)
	<i>Actual</i>	<i>Estimate</i>	

NOTES

- (e) Councils are required under the Local Government Act 1999 to provide a rebate to qualifying properties under a number of categories including health, community services, religion, cemeteries and educational institutions.
- (f) Presented as required by the Local Government (Financial Management) Regulations 2011.
- (g) Councils are required under the Landscape South Australia Act 2019 to collect the levy on all rateable properties on behalf of the State Government. The levy helps to fund the operations of regional landscape boards who have responsibility for the management of the State's natural resources. The figure quoted here represents fixed charge (Limestone Coast) and variable (Murraylands & Riverland).
- (k) A council *may* grant a rebate of rates or service charges in a number of circumstances. The rates which are foregone via discretionary rebates are redistributed across the ratepayer base.
- (l) Expected Total Rates Revenue excludes other charges such as penalties for late payment and legal costs recovered.
- (m) 'Growth' as defined in the Local Government (Financial Management) Regulations 2011, regulation 6(2).

Table 6 – Expected Differential Rates Revenue

	Total expected revenue			No. of rateable properties		Average per rateable property			Cents in the \$
	2021/22	2022/23	Change (%)	2021/22	2022/23	2021/22	2022/23	Change (%)	2022/23
Land Use (GROSS)									
Residential	1,658,286	1,647,592	-0.64	2,141	2,155	774.53	764.54	-1.29	Refer page 20
Commercial – Shop^		27,727	N/A		52		533.21	N/A	
Commercial – Office^	310,123	3,592	N/A	189	5	1,640.86	718.4	N/A	
Commercial – Other^		305,952	N/A		133		2,300.39	N/A	
Industry – Light^		6,573	N/A		14		469.5	N/A	
Industry – Other^	19,025	12,372	N/A	31	19	613.71	651.16	N/A	
Primary Production	5,056,440	5,655,905	11.86	1,504	1,498	3,362.00	3,775.64	12.3	
Vacant Land	236,275	222,998	-5.62	599	608	394.44	366.77	-7.02	
Bulk Handling Zone	92,832	87,349	-5.91	7	8	13,261.71	10,918.63	-17.67	
Other	46,496	45,838	-1.42	117	126	397.4	363.79	-8.46	

^ Commercial and Industrial properties reported against a different rating structure in 2021/22, with differential rate now segregated respectively in 2022/23

Table 7 – Fixed Charge

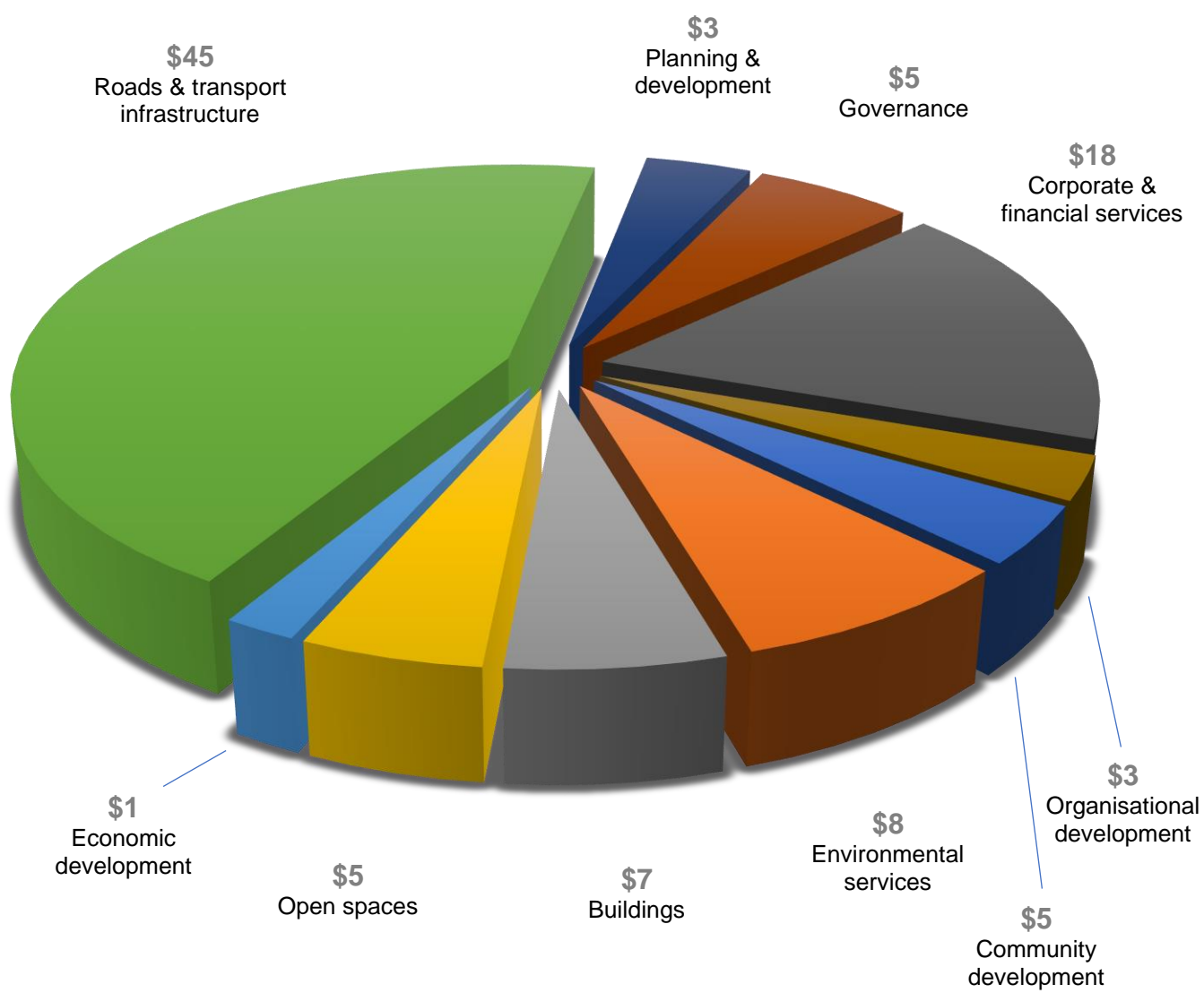
	Total expected revenue			Charge		
	2021/22	2022/23	Change (%)	2021/22	2022/23	Change (\$)
Fixed Charge						
	\$936,750	\$676,050	-27.83%	\$250	\$150	-\$100

Australia Day - Meningie



HOW YOUR RATES ARE SPENT

For every \$100^ of general rates collected in 2022/23, Council will deliver the following services:



[^] the above information is representative of Council's operational expenditure and does not include user pays service charges.

FINANCIAL STATEMENTS

Statement of Comprehensive Income	2022/23 Budget (\$,000)
INCOME	
Rates	11,002
Statutory Charges	271
User Charges	132
Grants, Subsidies & Contributions	4,629
Investment Income	32
Reimbursements	115
Other Income	138
Total Income	16,319
EXPENSES	
Employee Costs	5,279
Materials, Contracts & Other Expenses	6,895
Depreciation	4,841
Finance Charges	130
Internal Charges	(838)
Total Operating Expenses	16,306
TOTAL OPERATING SURPLUS/(DEFICIT)	13
Amounts Specifically Received for New/Upgraded Assets	1,411
NET SUPRPLUS/(DEFICIT)^	1,423

^ transferred to Equity Statement

Statement of Financial Position	2022/23 Budget (\$,000)
ASSETS	
CURRENT ASSETS	
Cash & Cash Equivalents	576
Trade & Other Receivables	895
Inventories	427
Total Current Assets	1,898
NON-CURRENT ASSETS	
Financial Assets	87
Infrastructure, Property, Plant & Equipment	263,441
Total Non-Current Assets	263,528
TOTAL ASSETS	265,427
LIABILITIES	
CURRENT LIABILITIES	
Trade & Other Payables	3,073
Borrowings	352
Short Term Provisions	1,061
Total Current Liabilities	4,486
NON-CURRENT LIABILITIES	
Borrowings	2,525
Provisions	323
Total Non-Current Liabilities	2,848
TOTAL LIABILITIES	7,334
NET ASSETS	258,093
EQUITY	
Accumulated Surplus	36,899
Asset Revaluation Reserve	218,202
Other Reserves	2,992
TOTAL EQUITY	258,093

Statement of Cash Flow	2022/23 Budget (\$,000)
CASH FLOWS FROM OPERATING ACTIVITIES	
<i>Receipts</i>	
Operating Receipts	16,287
Investment Receipts	32
Total Operating Receipts	16,319
<i>Payments</i>	
Payments to Suppliers and Employees	(11,336)
Finance Payments	(129)
Total Operating Payments	(11,465)
Net Cash provided by (or used in) Operating Activities	4,854
CASH FLOWS FROM INVESTING ACTIVITIES	
<i>Receipts</i>	
Grants Specifically for New or Upgraded Assets	1,411
Sale of Replaced Assets	375
Total Capital Receipts	1,786
<i>Payments</i>	
Capital Expenditure on Renewal/Replaced Assets	(7,006)
Capital Expenditure on New Assets	(2,772)
Total Capital Expenditure Payments	(9,778)
Net cash provided by (used in) Investing Activities	(7,992)
Repayment of Loan Principal	(303)
Add Borrowings (New Loans)	0
Net Increase/(Decrease) in Cash	(303)
Cash and Cash Equivalents at start of reporting period	4,018
Cash & Cash Equivalents at the end of the reporting period	576

Uniform Presentation of Finance	2022/23 Budget (\$,000)	
Income		16,318
Expenses		(16,306)
Operating Surplus/(Deficit)		13
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets		(6,697)
Add back Depreciation Expense		4,841
Proceeds from Sale of Replaced Assets		375
		(1,481)
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets		(3,080)
Amounts received specifically for new or upgraded Assets		1,410
		(1,670)
NET LENDING/(BORROWING) FOR FINANCIAL YEAR		(3,138)

Operating Surplus Ratio	2022/23
	0.1%

Net Financial Liabilities Ratio	2022/23
	35.4%

Asset Renewal Funding Ratio	2022/23
	125%

Capital Expenditure by Asset Type	2022/23 Budget (\$,000)	
Roads & Associated Assets		
Sealed Roads Renewal Program	2,264	
Unsealed Roads Resheeting	3,441	
Wattle Street Upgrade	110	
High Risk Intersection Project	986	
Kerb & Gutter Replacement	42	
Footpath Renewal Program	112	
Footpath Expansion Program	137	
Murray Coorong Trail	184	7,276
Plant & Machinery		
Heavy & Light		1,296
Buildings, Land, Structures & Jetties		
Buildings & Structures Renewal	215	
Meningie Lions Park Jetty	112	327
Water		
CWMS Renewal Program	345	
Stormwater Renewal Program	69	
Water Supply Capital	20	434
Information Technology & Office Equipment	143	143
Recreation, Parks & Reserves		
Meningie Aerodrome Fencing Upgrade	102	
Tailem Bend Train Park Upgrade	110	
Irrigation Capital Renewal	16	
Street Furniture Capital Renewal	16	
Playgrounds Capital Renewal	55	299
TOTAL CAPITAL EXPENDITURE		9,775



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