

COORONG DISTRICT COUNCIL

Long Term Financial Plan 2021-2031



OBJECTIVES

The objective of the Long Term Financial Plan is to present a financial analysis of all strategic objectives and goals set out in Council's integrated planning framework documents.

The plan addresses the operating and capital needs placed on the district over the next 10 years and enhances our transparency and accountability to the community.

CREATING A SOUND FUTURE

This plan assures future generations that our Council remains sustainable and can meet its future funding requirements, without imposing unexpected debt.

While Council has been successfully addressing its short-term needs, it has found challenges related to asset renewal requirements, and as such has put a significant emphasis on this in the long-term financial modelling of Council.

Financial sustainability

LONG TERM SUSTAINABILITY

Spend more on asset renewal and replacement, meeting community service needs or all ages.

MEDIUM TERM SUSTAINABILITY

Achieve an operating surplus with efficient financial systems, and sustained capital funding.

CRITICAL SHORT TERM SUSTAINABILITY

Well managed working capital, asset value and debt levels.



HOW YOU CAN HELP

The plan is guided by existing themes put forward in Council's Community Vision Plan.

Many community assets, groups and businesses are reliant on Council services, and the inclusion of these ensures nothing is left out when it comes to preparing and delivering future budgets.

Timing is critical in achieving successful outcomes, so the ideal situation for this long term plan is that it will become part of the financial monitoring process, assessed annually.

Council is seeking feedback on the plan, which can be found in its entirety on the Council website. Visit coorong.sa.gov.au to take part in the short survey.

OUR FOCUS FOR 2021-2031

In preparing the Long Time Financial Plan, the project combined efforts from all areas of Council. Council's key projects and actions were categorised into themes of the Community Vision Plan, as below:

1.

ECONOMY



Capitalising on innovation and business and community confidence will build a positive future for exploring new economic opportunities.

2.

INFRASTRUCTURE



Continued capital investment in road infrastructure, recreational facilities and the tourism landscape will support delivery of essential services of the community.

3.

COMMUNITY



Maintaining strong and active communities as the foundation for future growth and wellbeing.

4.

ENVIRONMENT



Council will consider the likely impacts of climate variability for our current and planned activities, while applying principles of sustainability and adaption in decision making.

5.

LEADERSHIP



Through collaborative leadership, Council will take a unified approach of its community's aspirations, interests and legislative requirements.

KEY ASSUMPTIONS

All financial estimates have been undertaken using the 2021/22 adopted budget as a base in the first year of the plan.

The plan analyses Council's historic financial trends to prepare for the future and minimise long-term risks. The concept of 'business as usual' has been used as the base to calculate the plan.

Key assumptions when creating the plan include:

- Rates and associated service charges will increase by CPI each year, plus a growth factor of 1%
- Grants (commission, general purpose and roads) are increased by CPI per year, or the life of the plan.
- Grants (operating) decrease over the life of the plan due to tightening economic environment. Any opportunities of funding will be vigorously pursued and catered for in future budgets and reviews.
- All user fees and statutory charges have been increased by Consumer Price Index (CPI).
- No profit or loss is planned on the disposal of assets.
- Salaries and wages are capped at 2% increase.
- Materials and contracts will decrease by 5% in the first year, then held at 2% thereafter.





KEY LONG-TERM PROJECTS

Road Asset Management Plan

- Sealed and unsealed roads maintained across Council area
- More efficient plant and equipment, due to the introduction of new tracking system

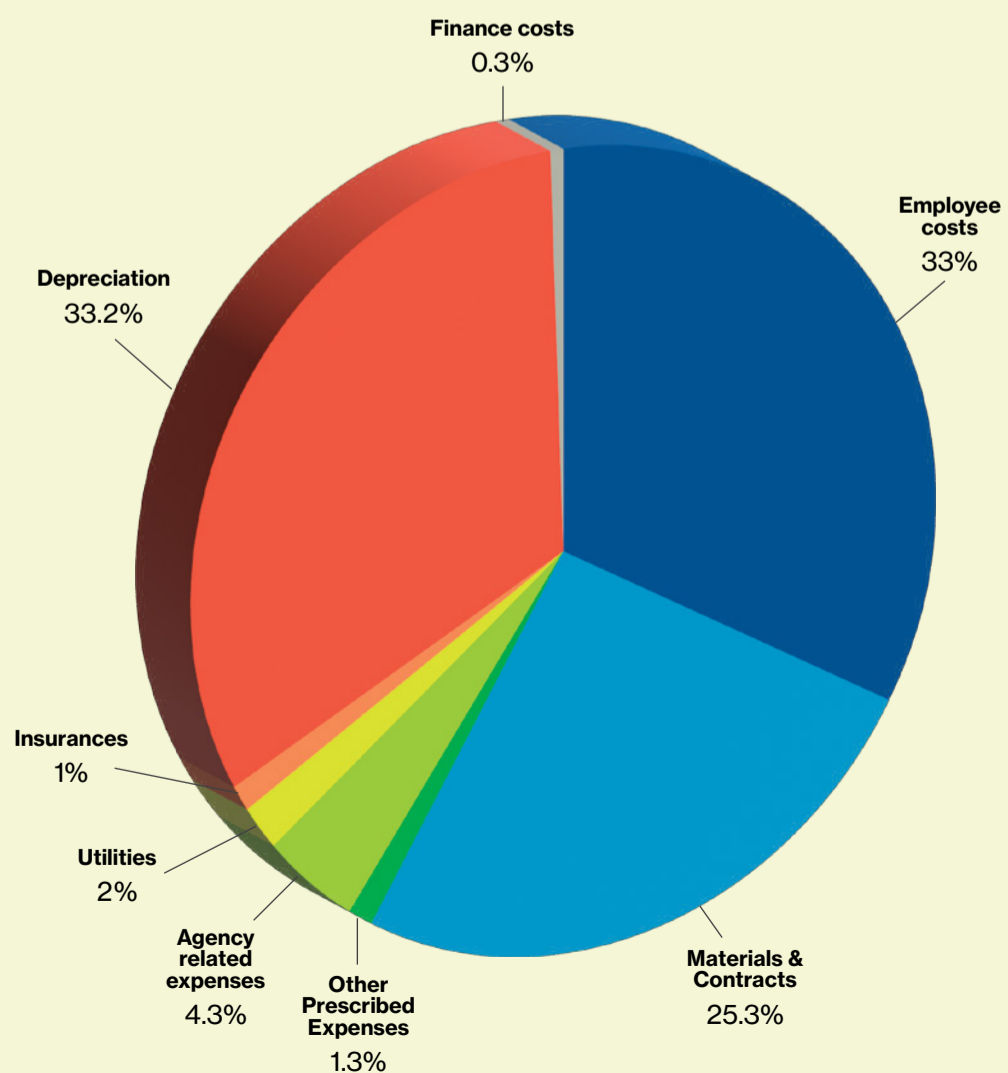
Footpath Expansion Strategy

- Footpath gap analysis conducted across all towns
- New footpaths constructed to link shopping and town facilities and encourage exercise
- From \$51,000 in first year, to \$125,000 by 2031 (total investment in 10-year period = \$1 million)

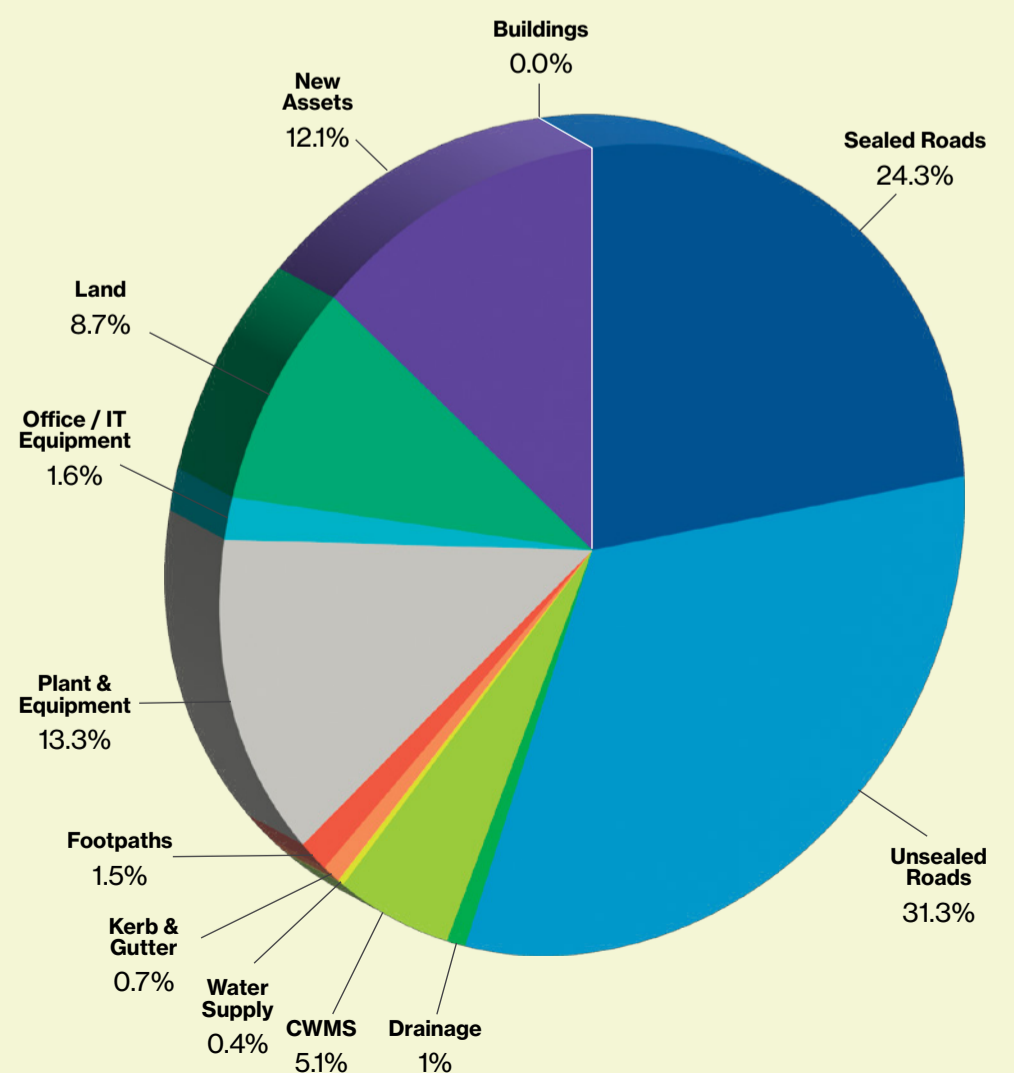
Community Vision Plan

- Recently adopted, to meet the needs and aspirations of the community
- Community projects and actions to address economy, infrastructure, community, environment and leadership

Council expenses 2021-2031



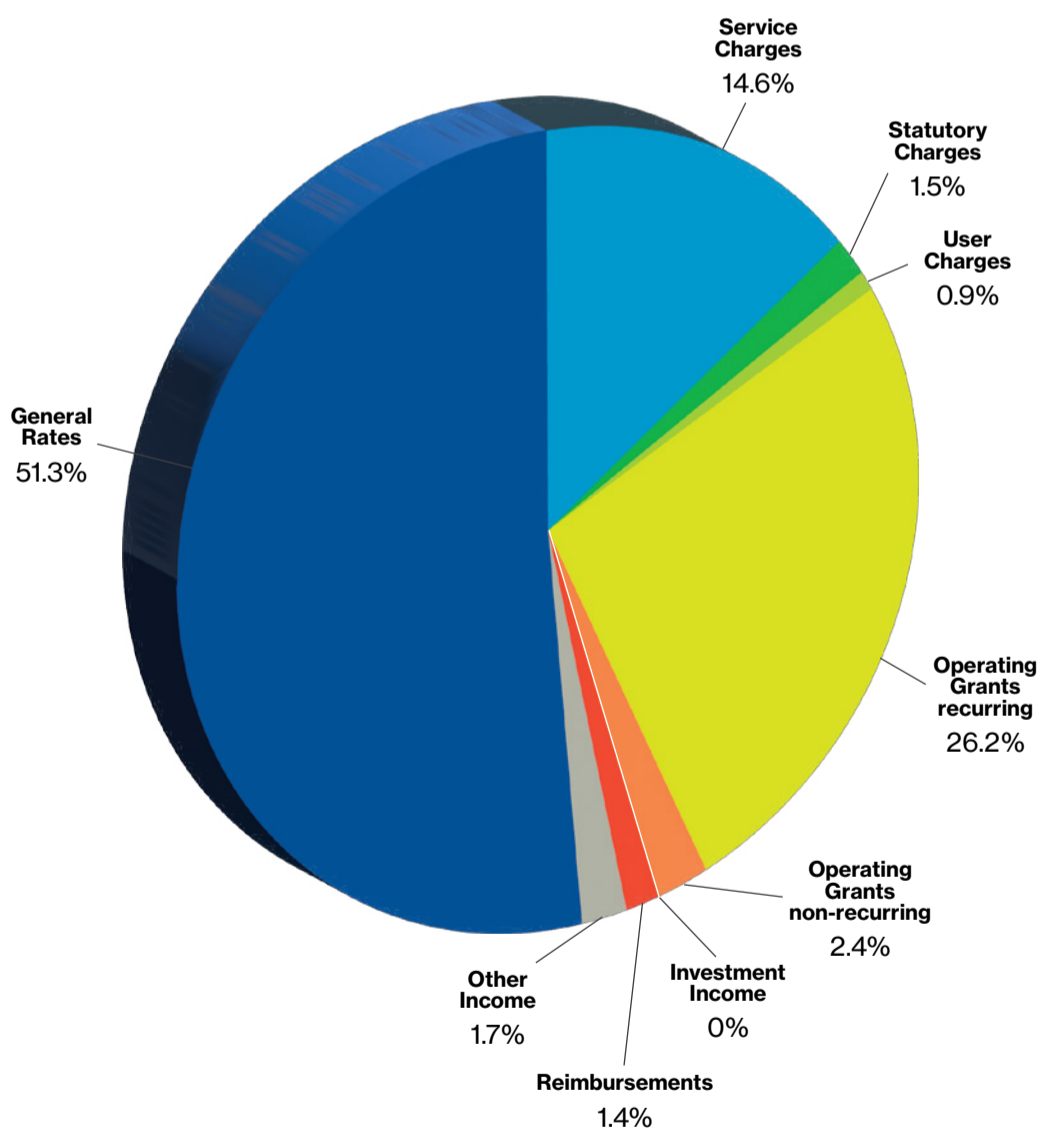
Capital expenditure 2021-2031





WHERE DOES OUR MONEY COME FROM?

Operating revenue 2021-2031



General rates revenue 2021-2031

It is proposed that rates and service charges will be increased by CPI plus 1% growth through the 10-year plan. This will see an increase from \$10.6 million in 2021 to \$13.9m in 2031.

